

Design for Low Cost

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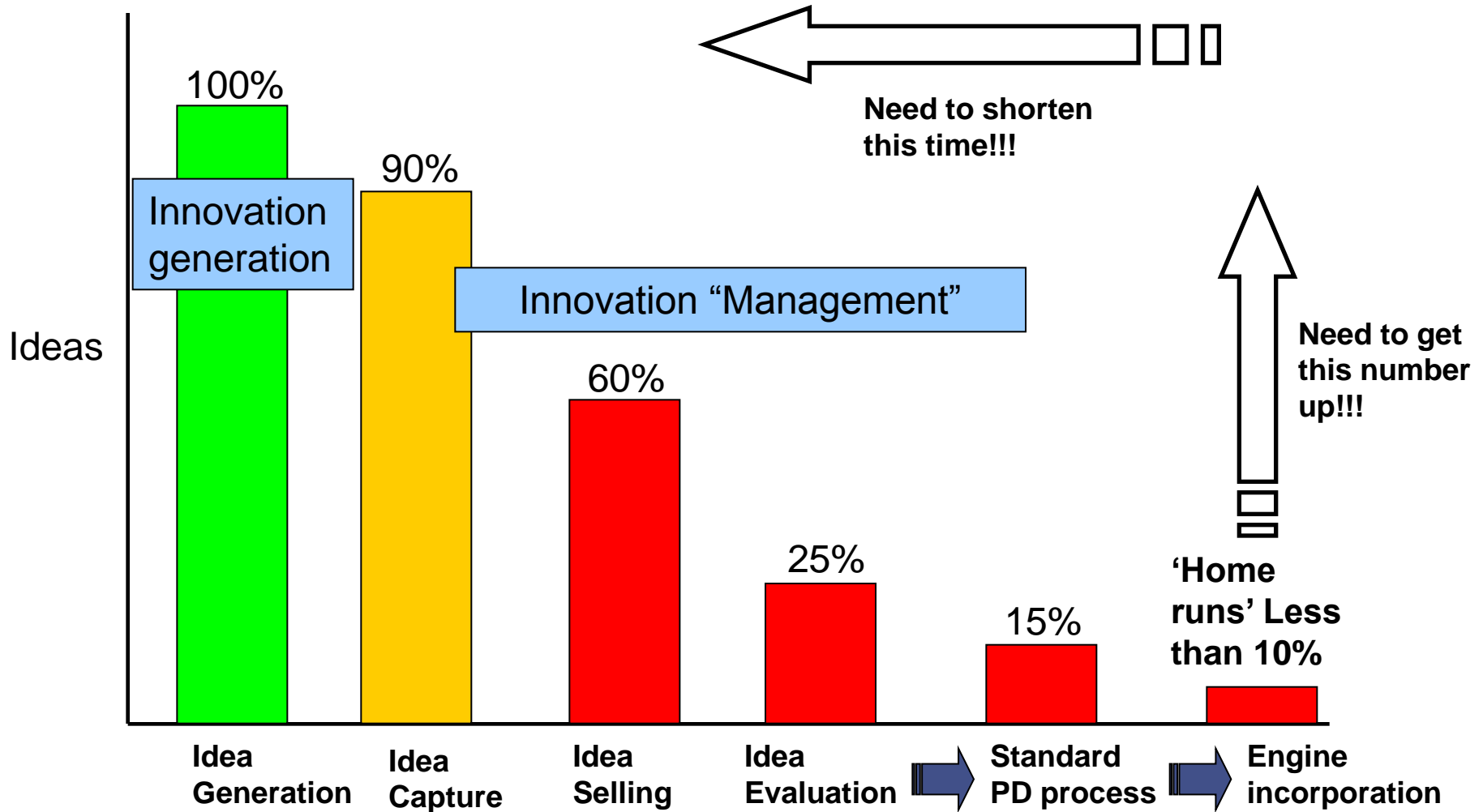
Rolls-Royce

Presented by Stuart Jinks



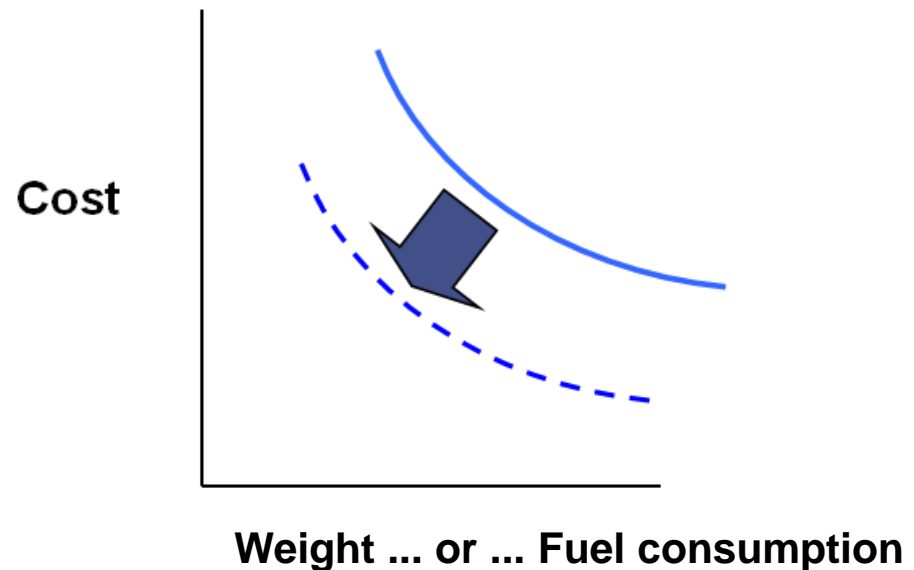
Rolls-Royce

Challenge 1 - Idea Mortality



Challenge 2 – win-win v. trading of attributes

- Move away from viewing the only way of improving Cost is by trading for another parameter e.g. weight, or performance
- Continue to make Cost more numeric, more articulate to facilitate those trades
- Need to recognise that there are numerous WIN – WIN ideas out there.... we just have to find them ...
- Generate innovative designs, aligned to optimum manufacturing methods to produce better – more cost efficient designs
- BUT with the same part / system functionality or better!



Overview of toolsets

Product Tear Down

The tear down really makes you think differently !!



1-2-1 Brainstorming

128 ideas from 1-2-1 paired teams



One to one brainstorming is a better method than in groups !!

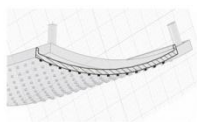
Real time Concept Design

VIGV Lever arms actuation arrangement

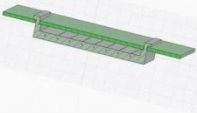


The freedom of a designers drawing board, but with the inherent advantages of a CAD system

Positive Feature Tile



Tile to Cold skin attachment - Rails



Fast, real time computer aided concept design provides an order of magnitude decrease in time & resource

Rapid Prototyping



SCU Engineering Exec: "Im impressed I want regular updates of where these ideas are"

IPT meetings have halved in time because of the RP model

Toolset 1 – Product tear down

Why a tear-down can help your teams to identify cost reduction opportunities

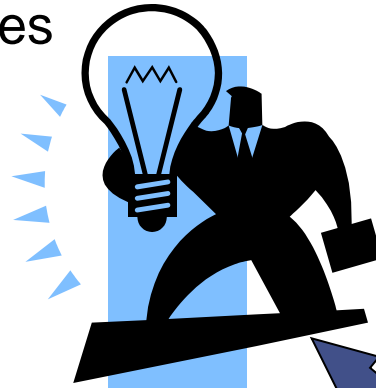
- **Cost is a team sport**
- **Enhances Innovation**
- **Good engineering practice**
- **Direct Lessons**
- **IT IS FUN**



Toolset 2 - 1-2-1 Brainstorming

- Work in pairs
- Eliminates dominate personalities
- Involves everyone

Idea 1 ... Wont work but sparks
...



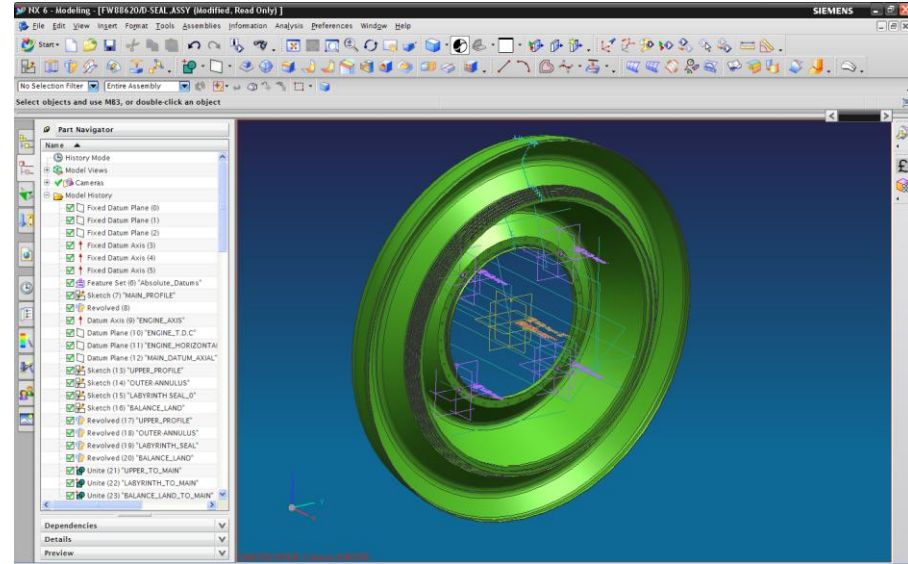
Idea 3 ... Breakthrough
idea !!!!

Idea 2 ... Wont work but
sparks ...

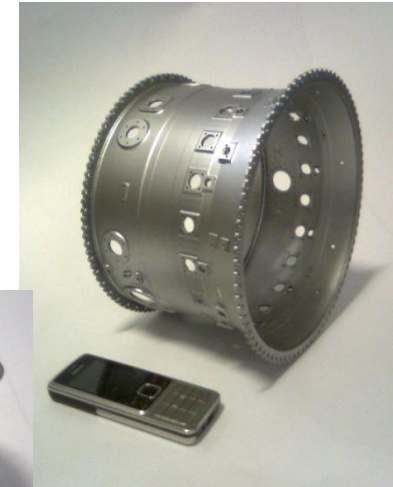


Toolset 3 - Concept Design tool

- Feature Based systems e.g. NX have a history, and have “features”
- The first thing you should do in a Feature based system is think about the parameters and which you want to control – this is fine if you know what the end result is ... I.e, suits stage 3 modelling when the concept is fixed, but is less than useful in the conceptual “free thinking” phase
- DIRECT modelling systems are feature-less, history-less. Do not retain “sketches”
- This means you don't need to stop and think about what parameters are important
- *Nearest description is the freedom of a designers drawing board, but with the inherent advantages of a CAD system*



Toolset 4 - Rapid Prototyping



“Show and tell” capability
Faster and richer idea evaluation
Improved idea selling / communication

Example - DfLC Pilot with Combustion and casing 2011

	Current	New
Fasteners:	120	80
Part count:	225	120
Welds:	40	None
Assembly:	Front	Rear – 10 x reduction in assy time
Cost Delta:	Datum	£900 redn.
Weight Delta:	Datum	3.5 lbs redn.

Deleted Parts / Manufacturing ops

40 x bolt / washer assy

40 x EDM hole & tap ops.

40 x inspection ops.

40 x assy. opn.

40 x tack weld op for above

40 x Location ring

Letter box slot, cover and 4 x rivets, inspection, & assy

Design for Low Cost - Summary

- Radical improvements in unit cost requires smarter thinking, faster and simpler tools and techniques, and **INNOVATIVE people** ...
- **Product Tear downs**
 - | Removing physiological inertia, opening our minds
- **1-2-1 brainstorming**
 - | Right people, intense, focussed, rapid, quality idea generation
- **Concept Design CAD kit** – faster, easier to use, stimulates creativity ...doesn't stifle it –aligned to diverse design concepts
 - | Instant availability of model for concept evaluation
- **Rapid prototyping**
 - | Brings the ideas to life, much better engagement and idea selling

More innovative, cost effective solutions incorporated