



#### DFMA with Current Product: It's never too late

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#### The Little Prince

ANTOINE DE SAINT-EXUPÉRY

"The time for action is now. It's never too late to do something."

#### Agenda

- Early Insights
- Rework
- Quoting
- Product Improvement
- Process Improvement
- Conclusion



# New Product Integration

- Bring voice of manufacturing to New Product Development Teams
- Adoption of DFMA



# Faucet Assembly Manufacturing Engineering

- Rework
- Quoting
- Product
  Improvement
- Process
  Improvement



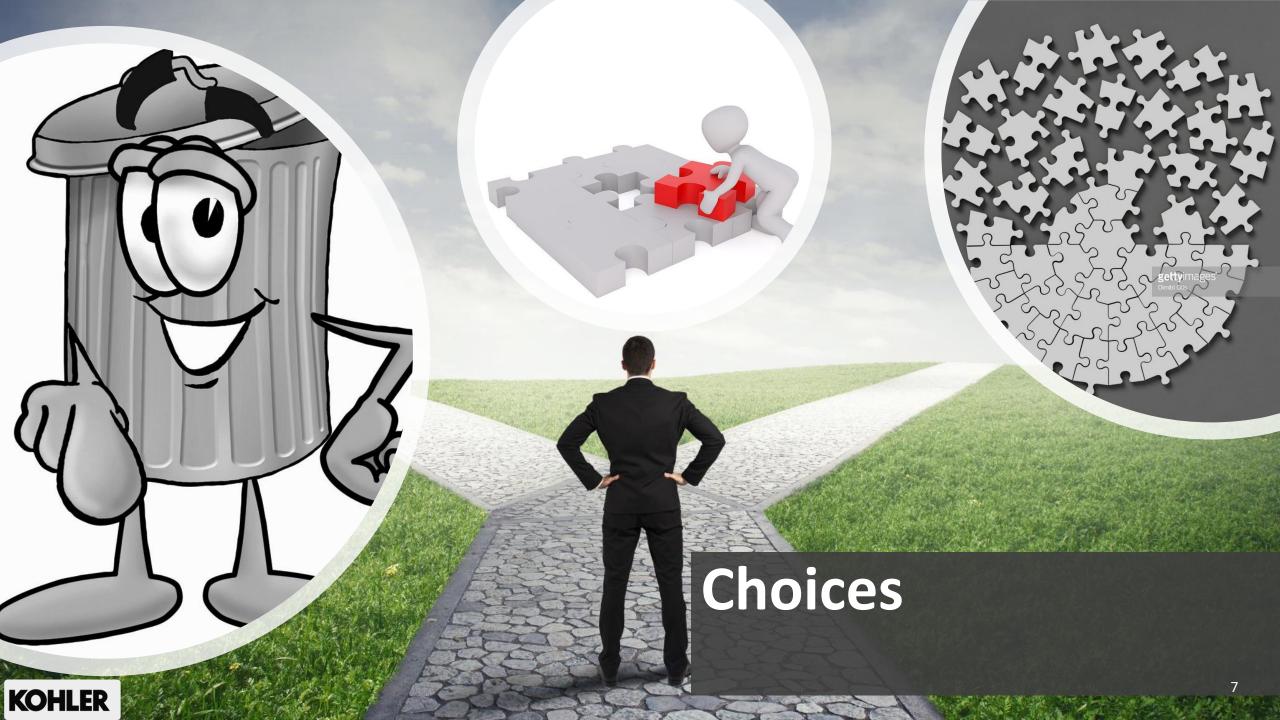






#### Rework





#### **DFA Results**



	Scrap Full Assembly Costs	Rework Costs	Salvage Costs	
Assembly Labor Time				
per unit	0	10 min	4.5 min	
Time to Replenish				
Inventory	4+ weeks	2 weeks	3 weeks	
% Cost of product				
value (including labor				
for rework)	100%	18%	53%	
Notes/Risks:	-Will run short on some parts	<ul> <li>Potential for damage to finished components during rework</li> <li>Potential for new packaging needed</li> </ul>	<ul> <li>Potential for damage to finished components during rework</li> </ul>	





#### Rework



**Labor Estimates** 



Risks



Customer/Business Impact







### Quoting



#### **Enable Success Through Quoting**







Questions Worksheet Redesign	Repeat count	Total count	Minimum items	Minimum part criteria	Process time per entry, s	Process time per product, s	Process cost per product, \$
▲ Motor assy		36	4			261.57	3.42
🍫 Base	1	1	1	Base part	4.62	4.62	0.06
<b>Bushing</b>	2	2	0	None	7.86	7.86	0.10
Press fitting	2	2			16.00	16.00	0.21
Motor	1	1	1	Movement	8.10	8.10	0.11
Motor screw	2	2	0	Fastener	18.54	18.54	0.24
Standoff	2	2	0	None	16.14	16.14	0.21
Sensor	1	1	1	Different material	7.44	7.44	0.10
Sensor screw	1	1	0	Fastener	10.51	10.51	0.14
nd plate	1	1	0	None	3.54	3.54	0.05
Grommet	1	1	0	None	3.98	3.98	0.05
Feed wire/cable through aperture	1	1			1.60	1.60	0.02
End plate screw	2	2	0	Fastener	18.12	18.12	0.24
Reorientation of assembly	1	1			3.54	3.54	0.05
▲ Cover	1	1			5.54	5.54	0.07
Middle plate	1	1	1	Assembly	4.30	4.30	0.06
Side plate A	1	1	0	None	5.30	5.30	0.07









#### Quoting











## Product Improvement







#### **Product Improvement in Action**



Assembly Time	mbly Time   Assembly	
Reduced	Efficiency	Savings
25.3%	34.9%	27%

**KOHLER** 





#### **Product** Improvement

Q Idea generation



Validation







## Process Improvement

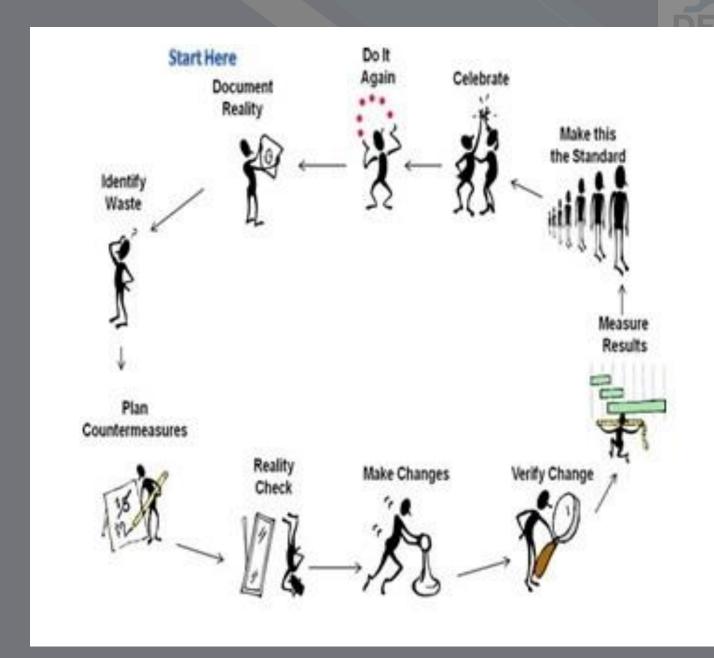


KAI ZEN

# 改善

**Change for Good** 









#### **Process** Improvement

**σ** Lean

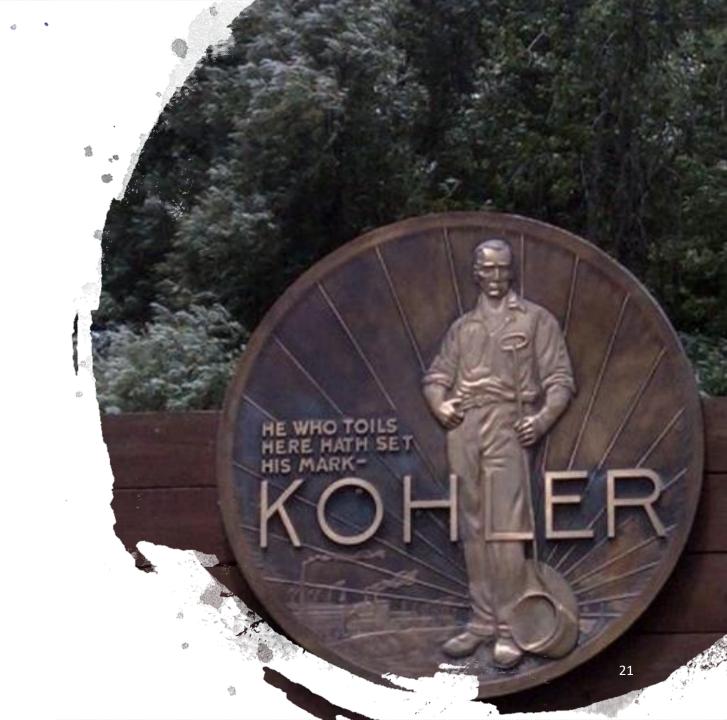
☐ Idea Generation

Quick Analysis



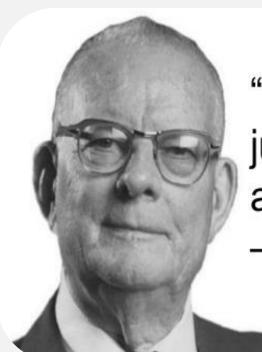
#### Summary

- Rework
- Quoting
- Product Improvement
- Process Improvement









"Without data you're just another person with an opinion."

- W. Edwards Deming